2019 ANNUAL REPORT INSIDE

Since 1940

VISCONSIN

Jackson Electric Cooperative 83rd Annual Meeting

Tuesday, April 7, 2020 **Lunda Theatre, Black River Falls** Business meeting at 7 p.m.

ANNUAL MEETING POSTPONED

Bring this magazine to the annual meeting for a chance to win a \$50 energy credit



Your Touchstone Energy® Cooperative

CALL AND NOTICE

of Annual Meeting of the Jackson Electric Cooperative, Black River Falls, Wis.

As president of the Jackson Electric Cooperative (hereinafter called the "Cooperative"), I do hereby call and give notice of the Annual Meeting of the members of the Cooperative for the year 2019 to be held at the Lunda Theatre in the City of Black River Falls, Wisconsin, on Tuesday, April 7, 2020, commencing at 7:00 p.m. for the purpose of acting upon the following matters:

- Reading of the unapproved minutes of the previous meeting of the members of the Cooperative and the taking of necessary action thereon.
- Presentation of reports of officers, directors, and committees.
- 3. Ratification of the report of the District Elections.
- 4. Such other further business as may come before the meeting or any adjournment thereof.

Dated on this 26th day of March, 2020.

Day & Woods

Gary L. Woods

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AGENDA

Jackson Electric Cooperative
83rd Annual Meeting of the Members
April 7 • 7:00 p.m.
Lunda Theatre, Black River Falls, Wis.

Doors open at 6 p.m. Registration and refreshments

| Call to Order | Gary Woods, President |
|--|--------------------------|
| Invocation | Kristi Hanson, Director |
| Posting of the Colors | American Legion Post 200 |
| Pledge of Allegiance | All Members |
| Welcome | |
| Youth Ambassador Scholarship Awa | |
| LOS NATIONAL PROPERTY AND ADDRESS OF THE PARTY | Executive Coordinator |
| Reading of Notice of Meeting | David Peasley, Secretary |
| Establish a Quorum | David Peasley, Secretary |
| Reading of 2019 Meeting Minutes | David Peasley, Secretary |
| President's Report | Gary Woods |
| Redistricting Committee Report | |
| Audit Report | CarlsonSV |
| Mike Anderson Memorial | |
| General Manager/CEO Report | Kevin Babcock |
| Ratification of DirectorsJess | |
| | |

Elected Directors to be Ratified:

| Elicated Bill colors to so illumination | |
|---|-----------------------|
| District 2 | Kristi Hanson |
| District 3 | Jerry Huber |
| District 8 | Dan Smrekar |
| | |
| Old Business | |
| New Business | Gary Woods, President |
| Question & Answer Session | |

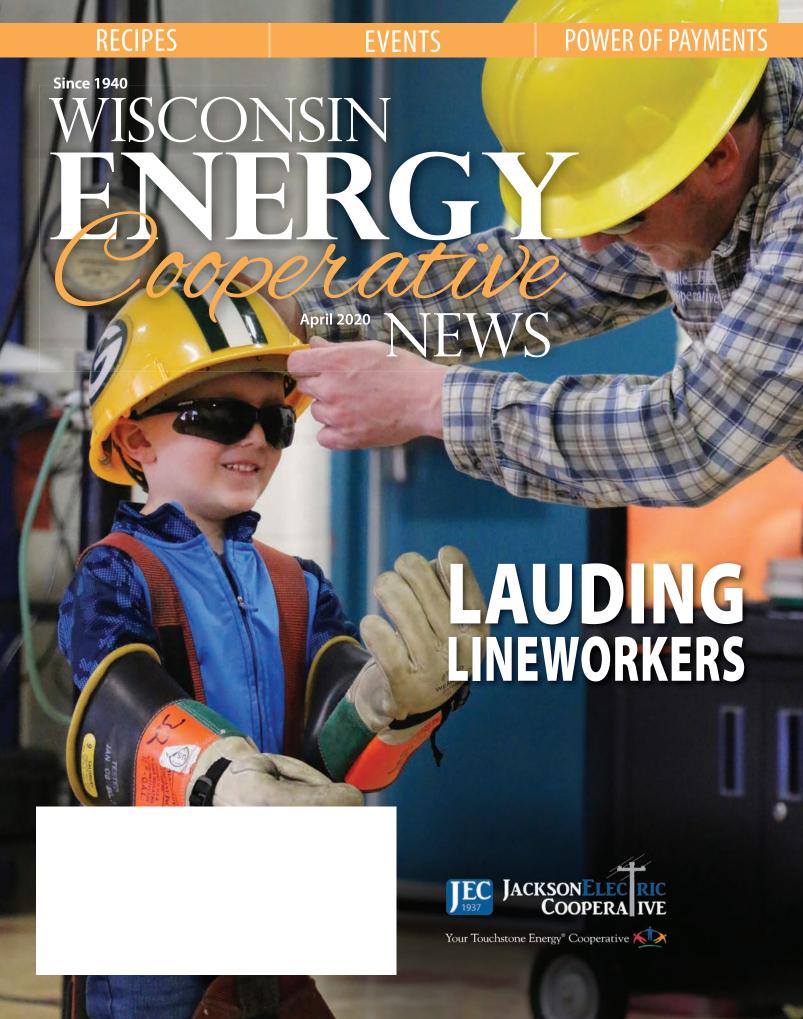
Adjournment Prize Drawings

\$10 energy credit for every registered membership in attendance



THIS MAGAZINE COULD BE A WINNER!

Bring it for a chance to win a \$50 energy credit!



Jackson Electric's annual meeting has been postponed due to the threat of coronavirus (COVID-19). Our top priority is the safety and health of our members and employees. We will keep you informed via our website, social media outlets, and a direct mail piece when we schedule a new date for our annual meeting. We are sorry for this inconvenience. Stay safe and healthy. Please keep this magazine, as this will be the only annual report you will receive.



Gary Woods, President

Board President's Message

NEW YEAR. NEW DECADE.

t's a new year, a new decade. Significant changes can occur over 10 years, let alone just one year. As we enter into this new decade, we do so with a vision for the future, never forgetting the past that shaped the coop-

erative you know today.

Eighty-three years ago, Jackson Electric was built by this community, for this community. That's what makes us more than just your local electric utility, more than just another bill to pay. We stand apart because we're here to invest in our members and the community that built us.

In October 2019, Jackson Electric's Board of Directors and management team met at the cooperative's headquarters in Black River Falls for two days to discuss the strategic plan for your cooperative's future. This strategic plan demonstrates that your elected board of directors and the cooperative's management team care about the operations of the cooperative and how they affect its members.

Over the next decade, 38% of Jackson Electric employ-

ees will be eligible for retirement. We may see many years of experience and knowledge leaving the co-op. Retirements will usher in a changing workforce which will lead to new faces, styles, and energy. Training and adopting new procedures will now be, more than ever, an integral part of Jackson Electric's succession plan.

Jackson Electric's membership demographics will also change. You will start to see more of the Gen Z's investing in our communities. Gen Z's are those who were born starting in 1996. With that movement, Jackson Electric will need to adapt to the changing needs of its membership. Jackson Electric continues to research and implement innovative tools and resources, making them available to its members through convenient online and smart phone services.



This new decade will bring forth more discussions and applications of renewable energy and electric vehicles. JacksonSolar LLC continues into its third year as a pilot project. Through this business venture, we are better able to educate employees and members about solar technology and generation. Our installers continue their education to maintain their certification with the North American Board of Certified Energy Practitioners (NABCEP).

In 2019, Jackson Electric purchased an all-electric vehicle. This vehicle has become another avenue for the cooperative to learn more about an innovative, forthcoming industry. Electric usage and miles driven is monitored with the car so that we can better understand how electric vehicles may impact our industry. This is also an opportunity to educate our communities about a non-conventional mode of transportation.

Financial planning is critical to the success of any business. Within the next year, Jackson Electric will develop a comprehensive plan to include a 10-year financial forecast, a modified financial policy of equity management, capital investment, and cost of service and rate studies for all units of electric service.

> Rate studies are a lengthy process, and rate adjustments are one of the heaviest decisions your board of directors make. To maintain rate stability, Jackson Electric continues to monitor interest rates to seek out options that will financially benefit the cooperative.

At this year's annual meeting, we are asking you to bring your gently used eyeglasses and hearing aids to be collected for our area Lions Clubs. We also have a collection bucket available at our office until May 1. These eyeglasses will be delivered to The Wisconsin Lions Foundation Eyeglass Recycling Center where they will sort, wash, read, and package the eyeglasses. The eyeglasses are stored at the Center until they are requested for eyeglass-dispensing missions to developing countries.

We look forward to seeing you at your annual meeting.



PROVIDING VALUE TO OUR COMMUNITIES



a donation of meat to the Jackson County Friends Sharing Food program.

Jackson Electric donated funds to the Jackson County

Car Seat Program.

Jackson Electric's employees helping to keep our road ditches clean.

Bringing Power to the Peop





Public safety demonstrations are provided by Jackson Electric's linemen.

Annually, Jackson Electric presents a donation to a local organization in memory of past general manager Mike Anderson. In 2019, Bruce's Legacy received this donation.

Jackson Electric donated \$26,532.58 from its general and Federated Youth Foundation funds to local organizations in 2019. In addition to the recipients shown in the photos, donations were provided to the following organizations:

Alma Center Lions Club

Aptiv

Black River Chamber of Commerce

Black River Falls Lions Club

Black River Falls Rotary Banquet

Black River Memorial Hospital Partners

Black River Spring Thaw

Cooperative Finance Corporation - Integrity Fund

Digger's Hotline Contractor Breakfast

Ducks Unlimited

ESRI User Group

Farmington Volunteer Fire Department

Fish Boil

Guardian Angels Parish

Hatfield Fire and Rescue Banquet

Humbird Ice Fishing Contest

Jackson County Foster Families

Jackson County Interfaith

Jackson County Jr. Livestock Sale Committee plaque sponsor

Jackson County On-the-Farm Dairy Breakfast

Millston Park Commission

NRECA International

Osseo-Fairchild Post Prom Party

Pace and Pedal - Jackson in Action

Pine Tones

Veterans Golf Outing

Whitetails Unlimited

Black River Falls High School Science Day Black River Falls Public Library

Chippewa Valley Technical College Scholarship Continuing Education Scholarships for Area High

School Seniors

Jackson County Agricultural Society Jackson County Dairy Project Committee Western Technical College Scholarship Youth Leadership Congress

Jackson Electric's community room was used by the following organizations in 2019:

4-H Felting Club

4-H Horse Project

4-H Livestock Project

4-H Quilting Club

Black River Correctional Center

Black River Stitchers

Black River Falls FFA

CCU/ADRC Tax Prep Appointments

Childcare Task Force

Diabetes Support Group

DNR

Interfaith Volunteer Caregivers

Jackson Correctional Institution

Jackson County Behavioral Health

Jackson County Farm Service Agency Jackson County Public Health/

Northwoods Coalition

Jackson Electric District 6 Meeting Jackson Electric Safety Meetings Jackson Electric Strategic Planning **Project Christmas**

Senator Jeff Smith Listening Session Solar/EV Presentation to BRFHS students

UW-Extension

WECA Board of Directors

WECA JT&S Committee

WECA Legislative and Regulatory

Committee

WECA Skill Builder Training Courses

Youth Ambassadors



82nd ANNUAL MEETING OF JACKSON ELECTRIC COOPERATIVE

March 12, 2019, at 7:00 p.m.

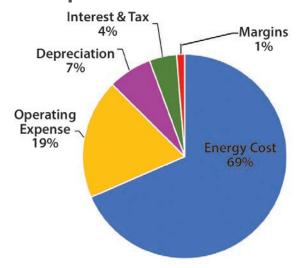
- The 82nd Annual Meeting of Jackson Electric Cooperative was held at the Lunda Theatre in Black River Falls, Wisconsin, on March 12, 2019, at 7:00 p.m. President Gary Woods called the meeting to order. Other board members present were Jerry Huber, Dave Peasley, Dan Smrekar, Kristi Hanson, Jerry Wagner, Chris Curran, Brian Huber, and Stan Gran. Jessica Shrestha, legal counsel, and Brittany Story, CPA, were also present.
- 2. The invocation was given by Kristi Hanson.
- 3. Following the Posting of the Colors by American Legion Post 200, all in attendance recited the Pledge of Allegiance.
- 4. Gary Woods welcomed all in attendance.
- Executive Coordinator Brandi Shramek presented the Youth Ambassador Scholarship to McKayla Gilbertson, daughter of Tina Peterson of Hixton and Mike Gilbertson of Black River Falls.
- The reading of the Call and Notice of Meeting was conducted by Secretary David Peasley. It was announced a quorum was present and the meeting would proceed.
- Motion was made and seconded that secretary David Peasley dispense with the reading of the minutes for the 2018 annual meeting and approve as submitted. Motion carried unanimously.
- 8. President Woods stated that becoming more educated and understanding the industry movement is an obligation of being a director. He highlighted the changes and challenges in the electric industry in the last 82 years. Today's lifestyles are filled with conveniences that were never an option in the past. Change created Jackson Electric Cooperative. The principles of our past define the Cooperative. The Cooperative will build on that history with innovation for our future. President Woods closed by thanking the Jackson Electric employees who brought their children together so the photo could be taken for the cover on the annual report. These children are the future of cooperatives.
- The Redistricting Report was presented by Director Dan Smrekar. He noted that all districts have approximately equal representation.
- The Audit Report was presented by Brittany Story of CarlsonSV.
- 11. Jerry Huber presented the \$1,000 perpetual Mike Anderson Memorial to Bruce's Legacy.
- 12. Following the introduction of the board of directors, General Manager/CEO Kevin Babcock highlighted some of the operations of the cooperative. He briefly discussed safety, radio

- frequency metering, the updated customer information system conversion, and technology, to include JacksonSolar, LLC, research conducted on broadband in the service area, the electric vehicle charging station installed at Ho-Chunk Gaming, and battery storage. He also discussed the 2018 budget. Babcock went on to answer the most popular questions received at the office by members. Included were Digger's Hotline, donations, financing, billing date change, and rates and facility charge. He also shared that the cooperative does not anticipate a rate or facility charge increase in 2019.
- 13. On a motion duly made, seconded, and carried the following Resolution was approved, ratifying the director elections held for Districts 1, 6, and 9.
- BE IT RESOLVED, that the election of Stanley Gran as Director for District No. One (1) on February 7, 2019, for a three-year term; the election of Jerry Wagner as Director for District No. Six (6) on February 5, 2019, for a three-year term; and the election of Gary Woods as Director for District No. Nine (9) on February 6, 2019, for a three-year term; be and the same are hereby ratified and confirmed.
- 14. Attorney Jessica Shrestha presented proposed amendments to the bylaws as presented in the notice of meeting published in the March 2019 Wisconsin Energy Cooperative News and responded to a member question regarding the same. A motion was duly made and seconded to adopt the proposed bylaw amendments. Motion carried.
- 15. Old Business none.
- 16. New Business none.
- 17. Two members shared comments during the question and answer session. One member commented regarding director qualifications and director ethics. Another member commended the cooperative for reliability and outage response times.
- 18. Meeting was adjourned at 8:00 p.m. without objection.
- 19. A \$50 energy credit was won by Harley Boehm of Black River Falls. The 65" screen TV was won by Mike and Kay Peterson of Black River Falls. Fifteen members won \$100 cash prizes. Each registered membership in attendance was given a \$10 energy credit to be applied on their next billing statement and all present received a Jackson Electric Cooperative logoed spatula and a Jackson Electric magnet.
- There were 178 registered members in attendance at the meeting; total attending was 232.

Respectfully submitted,

David W. Peasley, Secretary

2019 Expenses



Dairyland Power provides wholesale electric service to 24 distribution cooperatives, including Jackson Electric Cooperative.

Mission Statement:

To provide safe, reliable power for all generations.

Our Pledge is to:

- Encourage the wise use of our energy resources
- Perform our work in a manner that is environmentally and socially acceptable
- Reference "The Seven Cooperative Principles" as our guide to do our business
- Operate our business in a financially sound manner
- Hold ourselves accountable to the highest standard for employee and public safety and security

The Seven Cooperative Principles

- 1. Voluntary and Open Membership
- 2. Democratic Member Control
- 3. Member Economic Participation
- 4. Autonomy and Independence
- 5. Education, Training and Information
- 6. Cooperation Among Cooperatives
- 7. Concern for Community

2019 Financial Report

| Statement of Operations Operating Revenue | Dec. 31, 2019 | Dec. 31, 2018 |
|---|---|--|
| Electric Energy Sales | \$ 21,713,049 | \$ 21,599,382 |
| Other Electric Revenue | 236,599 | 176,432 |
| Total Operating Revenue | \$ 21,949,648 | \$ 21,735,814 |
| Operating Expenses | | |
| Cost of Power | \$ 15,033,103 | \$ 14,733,692 |
| Distribution Expense – Operation | ns 1,028,169 | 839,959 |
| Distribution Expense – Mainten | ance 997,898 | 874,622 |
| Consumer Accounts | 361,360 | 678,520 |
| Customer Service and Informati | onal 204,791 | 195,578 |
| Administrative & General | 1,560,695 | 1,552,868 |
| Depreciation Expense | 1,522,710 | 1,472,848 |
| Tax Expense | 211,503 | 219,931 |
| Interest on Long-Term Debt | 736,058 | 747,523 |
| Other | 9,848 | 10,227 |
| Total Cost of Electric Service | \$ 21,666,135 | \$ 21,325,768 |
| Operating Margins | \$ 283,513 | \$ 410,046 |
| Non-Operating Margins | 146,323 | 139,891 |
| DPC and Other Capital Credits | 603,211 | 338,747 |
| | | |
| Net Margins | \$ 1,033,047 | \$ 888,684 |
| Balance Sheet | \$ 1,033,047 Dec. 31, 2019 | \$ 888,684 Dec. 31, 2018 |
| Balance Sheet Assets | Dec. 31, 2019 | Dec. 31, 2018 |
| Balance Sheet Assets Net Utility Plant | Dec. 31, 2019 \$ 25,534,896 | Dec. 31, 2018 \$ 24,483,766 |
| Balance Sheet Assets Net Utility Plant Long-Term Investments | Dec. 31, 2019 \$ 25,534,896 9,682,867 | Dec. 31, 2018 \$ 24,483,766 9,213,930 |
| Balance Sheet Assets Net Utility Plant Long-Term Investments Cash & Temporary Investments | Dec. 31, 2019 \$ 25,534,896 9,682,867 2,138,423 | Dec. 31, 2018 \$ 24,483,766 9,213,930 2,960,012 |
| Balance Sheet Assets Net Utility Plant Long-Term Investments Cash & Temporary Investments Accounts Receivable | \$ 25,534,896 9,682,867 2,138,423 798,008 | \$ 24,483,766 9,213,930 2,960,012 1,855,602 |
| Balance Sheet Assets Net Utility Plant Long-Term Investments Cash & Temporary Investments Accounts Receivable Materials & Prepayments | \$ 25,534,896 9,682,867 2,138,423 798,008 265,045 | \$ 24,483,766 9,213,930 2,960,012 1,855,602 486,872 |
| Balance Sheet Assets Net Utility Plant Long-Term Investments Cash & Temporary Investments Accounts Receivable Materials & Prepayments Other Assets & Deferred Debits | \$ 25,534,896 9,682,867 2,138,423 798,008 265,045 553,332 | \$ 24,483,766 9,213,930 2,960,012 1,855,602 486,872 650,361 |
| Balance Sheet Assets Net Utility Plant Long-Term Investments Cash & Temporary Investments Accounts Receivable Materials & Prepayments Other Assets & Deferred Debits Total Assets | \$ 25,534,896 9,682,867 2,138,423 798,008 265,045 | \$ 24,483,766 9,213,930 2,960,012 1,855,602 486,872 |
| Balance Sheet Assets Net Utility Plant Long-Term Investments Cash & Temporary Investments Accounts Receivable Materials & Prepayments Other Assets & Deferred Debits Total Assets Liabilities & Equity Patronage Capital | \$ 25,534,896 9,682,867 2,138,423 798,008 265,045 553,332 | \$ 24,483,766 9,213,930 2,960,012 1,855,602 486,872 650,361 |
| Balance Sheet Assets Net Utility Plant Long-Term Investments Cash & Temporary Investments Accounts Receivable Materials & Prepayments Other Assets & Deferred Debits Total Assets Liabilities & Equity Patronage Capital and Other Equities | \$25,534,896 9,682,867 2,138,423 798,008 265,045 553,332 \$38,972,571 \$17,828,123 | \$ 24,483,766 9,213,930 2,960,012 1,855,602 486,872 650,361 \$ 39,650,543 \$ 17,617,932 |
| Balance Sheet Assets Net Utility Plant Long-Term Investments Cash & Temporary Investments Accounts Receivable Materials & Prepayments Other Assets & Deferred Debits Total Assets Liabilities & Equity Patronage Capital and Other Equities Consumer Deposits | \$25,534,896 9,682,867 2,138,423 798,008 265,045 553,332 \$38,972,571 \$17,828,123 | \$ 24,483,766 9,213,930 2,960,012 1,855,602 486,872 650,361 \$ 39,650,543 \$ 17,617,932 |
| Balance Sheet Assets Net Utility Plant Long-Term Investments Cash & Temporary Investments Accounts Receivable Materials & Prepayments Other Assets & Deferred Debits Total Assets Liabilities & Equity Patronage Capital and Other Equities Consumer Deposits Long-Term Debt | \$25,534,896 9,682,867 2,138,423 798,008 265,045 553,332 \$38,972,571 \$17,828,123 130,933 16,387,604 | \$ 24,483,766 9,213,930 2,960,012 1,855,602 486,872 650,361 \$ 39,650,543 \$ 17,617,932 128,503 17,111,383 |
| Balance Sheet Assets Net Utility Plant Long-Term Investments Cash & Temporary Investments Accounts Receivable Materials & Prepayments Other Assets & Deferred Debits Total Assets Liabilities & Equity Patronage Capital and Other Equities Consumer Deposits Long-Term Debt Accounts Payable | \$25,534,896 9,682,867 2,138,423 798,008 265,045 553,332 \$38,972,571 \$17,828,123 130,933 16,387,604 2,147,174 | \$ 24,483,766 9,213,930 2,960,012 1,855,602 486,872 650,361 \$ 39,650,543 \$ 17,617,932 128,503 17,111,383 1,748,866 |
| Balance Sheet Assets Net Utility Plant Long-Term Investments Cash & Temporary Investments Accounts Receivable Materials & Prepayments Other Assets & Deferred Debits Total Assets Liabilities & Equity Patronage Capital and Other Equities Consumer Deposits Long-Term Debt | \$25,534,896 9,682,867 2,138,423 798,008 265,045 553,332 \$38,972,571 \$17,828,123 130,933 16,387,604 | \$ 24,483,766 9,213,930 2,960,012 1,855,602 486,872 650,361 \$ 39,650,543 \$ 17,617,932 128,503 17,111,383 |
| Balance Sheet Assets Net Utility Plant Long-Term Investments Cash & Temporary Investments Accounts Receivable Materials & Prepayments Other Assets & Deferred Debits Total Assets Liabilities & Equity Patronage Capital and Other Equities Consumer Deposits Long-Term Debt Accounts Payable Other Current Liabilities | \$25,534,896 9,682,867 2,138,423 798,008 265,045 553,332 \$38,972,571 \$17,828,123 130,933 16,387,604 2,147,174 | \$ 24,483,766 9,213,930 2,960,012 1,855,602 486,872 650,361 \$ 39,650,543 \$ 17,617,932 128,503 17,111,383 1,748,866 |

^{*2019} financial records are unaudited

Audit Report

The Rural Utilities Service (RUS) and the National Rural Utilities Cooperative Finance Corporation (CFC) requires an annual independent audit be made of the Cooperative's records. Copies of the complete audit are sent to RUS and CFC and are available at the office of the Cooperative for member's review. The auditing firm of CarlsonSV of Amery, Wis. will conduct the fiscal audit through April 30, 2020.

RULES OF THE ANNUAL MEETING

These rules are set in accordance with Jackson Electric Cooperative Bylaws, Article II, Section 7. Jackson Electric Cooperative's annual meeting will be held on Tuesday, April 7, 2020, at the Lunda Theatre in Black River Falls.

- 1. The meeting will be conducted in accordance with Roberts Rules of Order Newly Revised edition.
- 2. Any speaker must be recognized by the Chair before speaking.
- 3. Only members and duly registered guests will be recognized by the Chair; each person so recognized must give his or her name.
- 4. Unless otherwise approved by the Chair, those recognized are to limit their questions and comments to three minutes, with any rebuttal limited to two minutes.
- 5. Questions and comments from members and duly registered guests will be in order during old and new business sessions, and at the conclusion of the officer reports, if invited.
- 6. No resolution affecting Jackson Electric Cooperative may be submitted by any member, unless written copies have been received by Jackson Electric Cooperative by January 10, 2020. This will permit time for review by the Jackson Electric Cooperative Board of Directors to make its recommendation to the meeting as to approval or rejection.
- 7. No signs or handouts will be permitted within the building of the place of the meeting, except such handouts as required for the official conduct of the Annual Meeting. No handouts made available outside of the building will use the name of the Cooperative, its letterhead or logo to imply that the Cooperative supports or opposes any resolution.
- 8. No demonstrations shall be held within the building of the place of the meeting.

Annual Meeting Voting Procedures

Voting may be by voice vote (one vote per membership)

JACKSON ELECTRIC COOPERATIVE DIRECTORS

| President Gary Woods | District 9 |
|-----------------------------------|------------|
| Vice President Chris Curran | District 4 |
| Secretary/Treasurer David Peasley | District 5 |
| DPC Representative Jerry Huber | District 3 |
| | |
| Stanley Gran | District 1 |
| Kristi Hanson | District 2 |
| Jerry Wagner | District 6 |
| Brian Huber | |
| Daniel Smrekar | District 8 |
| | |

STAFF AND EMPLOYEES

Kevin Babcock - General Manager/CEO

Jerel Gunning – Lead Accountant Eric Steien – Line Superintendent Steve Wold – Information Technology Manager Carol Blaken – Member Relations Manager

Dalton Berg Pam Bjerke Steve Bucholz Matt Bush Brian Dolesy Don Fortun, Jr. Jesse Hansen Dan McKevitt

Deanna Oliver Spencer Paulson Brian Schultz Brandi Shramek Grant Witcraft Hazy Wood Bertina Zager



Your Touchstone Energy® Cooperative



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